

Vote 20

Independent Police Investigative Directorate

Budget summary

R million	2017/18				2018/19	2019/20
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	87.1	86.3	0.6	0.2	92.2	98.6
Investigation and Information Management	157.2	157.2	–	–	163.2	174.9
Compliance Monitoring and Stakeholder Management	11.1	11.1	–	–	11.5	12.3
Total expenditure estimates	255.5	254.7	0.6	0.2	267.0	285.8
Executive authority	Minister of Police					
Accounting officer	Executive Director of the Independent Police Investigative Directorate					
Website address	www.ipid.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of site service delivery, where appropriate.

Vote purpose

Ensure independent oversight of the South African Police Service and the Municipal Police Services. Conduct independent and impartial investigations of identified criminal offences allegedly committed by members of the South African Police Service and the Municipal Police Services; and make appropriate recommendations.

Mandate

The Independent Police Investigative Directorate exercises its functions in accordance with the Independent Police Investigative Directorate Act (2011). The act gives effect to the provisions of section 206(6) of the Constitution, which provides for the establishment of an independent police complaints body that must investigate any alleged misconduct of, or offence committed by, a member of the police service. The thrust of the directorate's work is to investigate serious and priority crimes allegedly committed by members of the South African Police Service and Municipal Police Services.

The Independent Police Investigative Directorate Act (2011), which came into effect on 1 April 2012, grants the directorate an extended mandate and changes the focus of the directorate's work from a complaints-driven organisation to one that prioritises the investigative function. The act further places stringent obligations on the South African Police Service and Municipal Police Services to report matters that must be investigated by the directorate and ensure the implementation of the disciplinary recommendations of the directorate.

Selected performance indicators

Table 20.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15 ¹	2015/16 ²	2016/17	2017/18	2018/19	2019/20
Percentage of cases registered and allocated within 72 hours of written notification	Investigation and Information Management		87% (4 972/5 745)	73% (4 298/5 879)	93% (5 126/5 519)	91% ^{3,5}	91% ^{3,5}	91% ^{3,5}	91% ^{3,5}
Percentage of investigations of deaths while in police custody that are decision ready	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	– ⁴	40% (162/403)	69% (229/333)	62% ^{3,5}	62% ^{3,5}	62% ^{3,5}	62% ^{3,5}
Percentage of investigations of deaths as a result of police action that are decision ready	Investigation and Information Management		– ⁴	22% (164/740)	66% (470/713)	52% ^{3,5}	52% ^{3,5}	52% ^{3,5}	52% ^{3,5}

Table 20.1 Performance indicators by programme and related outcome

Indicator	Programme	Outcome	Past			Current	Projections		
			2013/14	2014/15 ¹	2015/16 ²	2016/17	2017/18	2018/19	2019/20
Percentage of investigations of rape by a police officer that are decision ready	Investigation and Information Management	Outcome 3: All people in South Africa are and feel safe	– ⁴	36% (67/185)	74% (130/176)	65% ^{3,5}	65% ^{3,5}	65% ^{3,5}	65% ^{3,5}
Percentage of investigations of rape while in police custody that are decision ready	Investigation and Information Management		– ⁴	65% (22/34)	89% (25/28)	65% ^{3,5}	65% ^{3,5}	65% ^{3,5}	65% ^{3,5}
Number of community outreach events conducted per year	Compliance Monitoring and Stakeholder Management	Outcome 12: An efficient, effective and development-orientated public service	337	232	244	108 ⁵	108 ⁵	108 ⁵	108 ⁵

1. The decline in performance in 2014/15 for the percentage of cases registered and allocated within 72 hours of written notification was due to leadership instability in some provinces. The provinces also had no proper performance reporting systems in place. This also affected performance against most of the directorate's strategic indicators in 2014/15.
2. Performance targets were exceeded in 2015/16 due to the implementation of interventions in the directorate to improve performance. These include the establishment of the national specialised investigative team, the deployment of the backlog task team to various provinces and the filling of critical vacant positions in the directorate.
3. No absolute values are provided in 2016/17 and over the medium term as the directorate cannot predict the number of cases it will receive.
4. This is a new indicator the directorate began reporting on in 2014/15. A previous indicator measured the percentage of investigations finalised within 90 days. Due to the complex nature of some investigations, it is not always possible to assign a timeframe for the completion of investigations.
5. Over the medium term, the directorate's performance targets will remain constant in order to align targets with the available budget, using targets for 2016/17 as the baseline.

Expenditure analysis

The Independent Police Investigative Directorate contributes to building safer communities, in line with chapter 12 of the National Development Plan, and outcome 3 (all people in South Africa are and feel safe) of government's 2014-2019 medium-term strategic framework. Approximately 70 per cent of the directorate's operational budget is allocated to expenditure on compensation of employees, mostly for investigators, who work to ensure that all people in South Africa live safely in a society free of corruption, and with an independent and fair criminal justice system. The directorate's funded personnel establishment is expected to decrease, from 418 posts to 388 posts. The reduction will keep expenditure within the personnel spending ceiling while maintaining current levels of performance. Spending on goods and services is also expected to decrease, mainly on travel and subsistence, due to cost-containment measures.

Over the medium term, the directorate will focus on reviewing and amending the Independent Police Investigative Directorate Act (2011), following a Constitutional Court ruling in September 2016 in which several sections of the act were declared inconsistent with section 206(6) of the Constitution. The directorate will also focus on strengthening its existing investigative capacity to improve the quality of investigations and recommendations, and holding outreach and training events to raise awareness of its mandate and the act.

Reviewing governing legislation

The review of the act will be undertaken within 24 months from the date of the ruling and is expected to lead to structural changes in the directorate that may have financial implications from 2018/19. These anticipated structural changes include the establishment of ballistics and forensic units to allow for operational independence from the South African Police Service, and the alignment of the directorate's organisational structure with operational requirements. These amendments are expected to lead to more effective case management and investigations. As the financial implications of the structural changes are not yet known, the directorate expects to use existing budgets and capacity, mainly from the legal services unit in the *Investigation and Information Management* programme.

Strengthening investigative capacity

Over the medium term, the directorate aims to provide specialised training to investigators, through intensifying the human resource development and training programme, to allow them to focus on specialised investigations. The *Investigation and Information Management* programme has allocated R4 million over the medium term for, among other initiatives, training and developing investigators. The specialist training of investigators is also expected to improve the overall quality of investigations. This is expected to increase the number of disciplinary convictions secured on investigations referred to the police service, and criminal convictions on cases referred to the National Prosecuting Authority. In 2015/16, the directorate secured 243 disciplinary convictions and 97 criminal convictions. During the same period, 1 297 recommendations were referred to the South African Police Service and 957 recommendations to the National Prosecuting Authority.

The establishment of the national specialised investigative team in 2015/16 has strengthened the directorate's capacity to investigate cases of systematic corruption. The number of corruption cases reported to the directorate increased from 93 in 2014/15 to 112 in 2015/16, while cases of systematic corruption increased from 3 to 11 over the same period. With the help of the backlog task team, which was established in 2015/16 to deal with long-standing cases, the national specialised investigative team played a key role in exceeding the directorate's 2015/16 performance targets in relation to the investigation of deaths in police custody or as a result of police action, and alleged rape by a police officer or while in police custody.

Creating awareness of the directorate's work and governing legislation

The aim of the directorate's public awareness programme is to promote awareness of the directorate's mandate, ensure that members of the public know where to report cases of police misconduct, and ensure that police officials are fully aware of and compliant with the provisions of the act. To this end, the directorate plans to conduct 108 community outreach events in each year over the medium term, and provide training to officials in 180 out of 1 140 police stations. Only the 180 police stations identified to have an increased number of cases reported in 2015/16 have been prioritised for training in line with the available budget. The directorate has observed notable decreases in the number of cases reported in police stations where training was previously provided. For example, at the Nyanga police station in Western Cape, the number of cases reported decreased by 44 per cent, from 34 in 2014/15 to 19 in 2015/16.

Expenditure trends

Table 20.2 Vote expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Investigation and Information Management														
3. Compliance Monitoring and Stakeholder Management														
Programme	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
R million	2013/14			2014/15			2015/16			2016/17			2013/14 - 2016/17	
Programme 1	89.7	89.9	76.6	76.7	81.5	81.0	77.7	77.8	75.5	78.0	77.1	77.1	96.3%	95.1%
Programme 2	125.1	125.8	114.3	153.3	149.7	148.0	152.5	152.5	154.4	159.2	156.3	156.3	97.1%	98.1%
Programme 3	2.2	1.3	2.2	4.7	3.6	3.4	4.6	4.5	4.2	8.9	8.7	8.7	91.1%	103.1%
Total	217.0	217.0	193.1	234.7	234.7	232.4	234.8	234.8	234.2	246.1	242.1	242.1	96.7%	97.1%
Change to 2016 Budget estimate											(4.0)			
Economic classification														
Current payments	214.2	213.7	188.9	231.3	230.1	215.8	234.4	231.9	231.2	244.7	241.4	241.4	94.9%	95.7%
Compensation of employees	132.4	131.9	105.0	162.3	137.0	119.5	169.8	159.6	149.6	178.5	169.6	169.6	84.5%	90.9%
Goods and services	81.8	81.8	83.9	68.9	93.1	96.3	64.6	72.3	81.6	66.3	71.8	71.8	118.5%	104.6%
Transfers and subsidies	0.1	0.2	0.3	0.5	0.7	0.7	0.4	0.5	0.6	0.5	0.6	0.6	142.8%	106.6%
Departmental agencies and accounts	0.1	0.1	-	0.5	0.5	0.4	0.4	0.4	0.4	0.5	0.5	0.5	-	-
Households	-	0.1	0.3	-	0.2	0.3	-	0.2	0.3	-	0.1	0.1	-	178.8%
Payments for capital assets	2.7	3.1	3.9	2.9	3.9	15.9	-	2.4	2.4	0.8	0.2	0.2	346.7%	234.2%
Machinery and equipment	2.7	3.1	3.9	2.9	3.9	15.9	-	2.4	2.4	0.8	0.2	0.2	346.7%	234.2%
Total	217.0	217.0	193.1	234.7	234.7	232.4	234.8	234.8	234.2	246.1	242.1	242.1	96.7%	97.1%

Expenditure estimates

Table 20.3 Vote expenditure estimates by programme and economic classification

Programmes								
1. Administration								
2. Investigation and Information Management								
3. Compliance Monitoring and Stakeholder Management								
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Programme 1	77.1	-5.0%	34.4%	87.1	92.2	98.6	8.5%	33.8%
Programme 2	156.3	7.5%	63.5%	157.2	163.2	174.9	3.8%	62.0%
Programme 3	8.7	86.8%	2.1%	11.1	11.5	12.3	12.3%	4.2%
Total	242.1	3.7%	100.0%	255.5	267.0	285.8	5.7%	100.0%
Change to 2016 Budget estimate				-	-	-		
Economic classification								
Current payments	241.4	4.1%	97.3%	254.7	266.1	284.9	5.7%	99.7%
Compensation of employees	169.6	8.7%	60.3%	186.2	195.8	210.7	7.5%	72.6%
Goods and services	71.8	-4.3%	37.0%	68.5	70.3	74.3	1.1%	27.1%
Transfers and subsidies	0.6	35.9%	0.2%	0.6	0.7	0.7	5.4%	0.2%
Departmental agencies and accounts	0.5	57.7%	0.1%	0.6	0.7	0.7	8.6%	0.2%
Households	0.1	-19.1%	0.1%	-	-	-	-100.0%	0.0%
Payments for capital assets	0.2	-63.2%	2.5%	0.2	0.2	0.2	6.7%	0.1%
Machinery and equipment	0.2	-63.2%	2.5%	0.2	0.2	0.2	6.7%	0.1%
Total	242.1	3.7%	100.0%	255.5	267.0	285.8	5.7%	100.0%

Goods and services expenditure trends and estimates

Table 20.4 Vote goods and services expenditure trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R thousand	2013/14	2014/15	2015/16	2016/17	2013/14 - 2016/17		2017/18	2018/19	2019/20	2016/17 - 2019/20	
Administrative fees	909	850	661	645	-10.8%	0.9%	676	741	766	5.9%	1.0%
Advertising	3 581	2 211	520	179	-63.2%	1.9%	107	109	111	-14.7%	0.2%
Minor assets	1 777	1 618	985	413	-38.5%	1.4%	62	87	63	-46.6%	0.2%
Audit costs: External	2 910	4 201	3 396	3 000	1.0%	4.0%	2 800	2 779	2 779	-2.5%	4.0%
Bursaries: Employees	186	236	125	341	22.4%	0.3%	326	436	422	7.4%	0.5%
Catering: Departmental activities	534	301	220	142	-35.7%	0.4%	130	133	137	-1.2%	0.2%
Communication	3 120	3 579	3 919	3 689	5.7%	4.3%	4 114	4 321	4 458	6.5%	5.8%
Computer services	7 861	13 105	5 637	6 855	-4.5%	10.0%	7 482	6 259	6 947	0.4%	9.7%
Consultants: Business and advisory services	123	999	507	284	32.2%	0.6%	293	295	292	0.9%	0.4%
Legal services	192	701	2 300	402	27.9%	1.1%	5	28	8	-72.9%	0.2%
Contractors	425	795	322	389	-2.9%	0.6%	358	349	356	-2.9%	0.5%
Agency and support/outsourced services	209	84	44	-	-100.0%	0.1%	25	25	-	-	-
Fleet services (including government motor transport)	8 143	8 023	5 726	5 152	-14.2%	8.1%	6 068	6 329	6 455	7.8%	8.4%
Consumable supplies	204	786	839	328	17.2%	0.6%	208	205	198	-15.5%	0.3%
Consumables: Stationery, printing and office supplies	2 272	2 698	1 419	957	-25.0%	2.2%	1 077	1 099	1 076	4.0%	1.5%
Operating leases	19 395	26 562	20 400	18 876	-0.9%	25.6%	19 988	20 771	23 243	7.2%	29.1%
Property payments	6 520	7 770	9 560	10 091	15.7%	10.2%	11 107	11 482	11 714	5.1%	15.6%
Travel and subsistence	22 546	18 062	22 778	16 608	-9.7%	24.0%	10 364	11 506	11 450	-11.7%	17.5%
Training and development	1 252	1 977	524	1 818	13.2%	1.7%	1 914	2 007	2 148	5.7%	2.8%
Operating payments	1 468	1 484	1 722	1 176	-7.1%	1.8%	1 396	1 356	1 632	11.5%	2.0%
Venues and facilities	234	273	13	427	22.2%	0.3%	-	-	-	-100.0%	0.1%
Total	83 861	96 315	81 617	71 772	-5.1%	100.0%	68 500	70 317	74 255	1.1%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 20.5 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2013/14	2016/17	2017/18	2018/19	2019/20	2016/17	2019/20
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	6	361	365	549	350.6%	57.8%	613	667	704	8.6%	98.0%
Communication	6	4	1	14	32.6%	1.1%	11	11	11	-7.7%	1.8%
Safety and Security Sector Education and Training Authority	-	357	364	535	-	56.7%	602	656	693	9.0%	96.1%
Households											
Social benefits											
Current	203	323	180	53	-36.1%	34.3%	-	-	-	-100.0%	2.0%
Employee social benefits	203	323	180	53	-36.1%	34.3%	-	-	-	-100.0%	2.0%
Households											
Other transfers to households											
Current	78	20	78	-	-100.0%	7.9%	-	-	-	-	-
Employee social benefits	-	20	10	-	-	1.4%	-	-	-	-	-
Other transfers	78	-	68	-	-100.0%	6.6%	-	-	-	-	-
Total	287	704	623	602	28.0%	100.0%	613	667	704	5.4%	100.0%

Personnel information

Table 20.6 Vote personnel numbers and cost by salary level and programme¹

Programmes																						
1. Administration																						
2. Investigation and Information Management																						
3. Compliance Monitoring and Stakeholder Management																						
Number of posts estimated for 31 March 2017		Number and cost ² of personnel posts filled / planned for on funded establishment															Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)							
		2015/16		Unit cost	2016/17		Unit cost	2017/18		Unit cost	2018/19		Unit cost			2019/20		Unit cost				
Independent Police Investigative Directorate		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Salary level		418		2	375	149.6	0.4	388	169.6	0.4	388	186.2	0.5	388	195.8	0.5	388	210.7	0.5	-	100.0%	
1 – 6	99	-	87	17.2	0.2	90	21.1	0.2	90	24.1	0.3	90	25.4	0.3	90	27.5	0.3	90	27.5	0.3	-	23.2%
7 – 10	241	-	216	72.8	0.3	222	84.9	0.4	222	91.4	0.4	222	95.4	0.4	222	102.5	0.5	222	102.5	0.5	-	57.2%
11 – 12	41	1	36	20.6	0.6	40	25.6	0.6	40	29.4	0.7	40	30.9	0.8	40	33.3	0.8	40	33.3	0.8	-	10.3%
13 – 16	37	1	36	39.0	1.1	36	38.0	1.1	36	41.3	1.1	36	44.1	1.2	36	47.3	1.3	36	47.3	1.3	-	9.3%
Programme	418	2	375	149.6	0.4	388	169.6	0.4	388	186.2	0.5	388	195.8	0.5	388	210.7	0.5	388	210.7	0.5	-	100.0%
Programme 1	123	1	107	43.0	0.4	111	46.4	0.4	111	54.1	0.5	111	58.7	0.5	111	63.1	0.6	111	63.1	0.6	-	28.6%
Programme 2	282	1	256	103.0	0.4	264	115.9	0.4	264	121.9	0.5	264	126.6	0.5	264	136.3	0.5	264	136.3	0.5	-	68.0%
Programme 3	13	-	12	3.6	0.3	13	7.3	0.6	13	10.1	0.8	13	10.5	0.8	13	11.3	0.9	13	11.3	0.9	-	3.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 20.7 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2013/14	2014/15	2015/16					2016/17	2017/18	2018/19		
Departmental receipts	321	706	161	307	307	-1.5%	100.0%	201	211	223	-10.1%	100.0%
Sales of goods and services produced by department	148	149	90	95	95	-13.7%	32.2%	92	96	102	2.4%	40.9%
Sales by market establishments	77	66	2	-	-	-100.0%	9.7%	-	-	-	-	-
of which:												
Market establishment: Rental parking: Covered and open	77	66	2	-	-	-100.0%	9.7%	-	-	-	-	-
Administrative fees	71	83	88	92	92	9.0%	22.3%	92	96	102	3.5%	40.6%
of which:												
Service rendered: Commission insurance and garnishees	71	83	88	90	90	8.2%	22.2%	92	96	100	3.6%	40.1%
Sales: Tender documents	-	-	-	2	2	-	0.1%	-	-	2	-	0.4%
Other sales	-	-	-	3	3	-	0.2%	-	-	-	-100.0%	0.3%
of which:												
Request information: Promotion of Access to Information Act (2000)	-	-	-	2	2	-	0.1%	-	-	-	-100.0%	0.2%
Request information: Duplicate certificate	-	-	-	1	1	-	0.1%	-	-	-	-100.0%	0.1%
Sales of scrap, waste, arms and other used current goods	2	1	-	1	1	-20.6%	0.3%	1	1	1	-	0.4%
of which:												
Sales: Scrap	2	1	-	1	1	-20.6%	0.3%	1	1	1	-	0.4%
Interest, dividends and rent on land	11	16	7	4	4	-28.6%	2.5%	14	15	16	58.7%	5.2%
Interest	11	16	7	4	4	-28.6%	2.5%	14	15	16	58.7%	5.2%
Transactions in financial assets and liabilities	160	540	64	207	207	9.0%	64.9%	94	99	104	-20.5%	53.5%
Total	321	706	161	307	307	-1.5%	100.0%	201	211	223	-10.1%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 20.8 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million											
Department Management	6.4	7.4	11.0	12.3	24.7%	12.0%	13.5	14.5	15.6	8.0%	15.7%
Corporate Services	44.4	44.1	33.9	31.2	-11.1%	49.5%	37.9	39.7	42.6	10.9%	42.7%
Office Accommodation	9.6	10.2	10.6	11.2	5.3%	13.4%	11.8	12.5	13.1	5.5%	13.7%
Internal Audit	2.4	2.8	3.6	4.4	22.8%	4.3%	4.3	4.7	5.0	4.3%	5.2%
Finance Services	13.8	16.5	16.4	17.9	9.1%	20.8%	19.6	20.9	22.2	7.4%	22.7%
Total	76.6	81.0	75.5	77.1	0.2%	100.0%	87.1	92.2	98.6	8.5%	100.0%
Change to 2016				(0.9)			(1.3)	(1.3)	(0.2)		
Budget estimate											
Economic classification	74.7	77.8	74.4	76.4	0.8%	97.8%	86.3	91.4	97.7	8.5%	99.1%
Current payments											
Compensation of employees	31.7	33.7	43.0	46.4	13.5%	49.9%	54.1	58.7	63.1	10.8%	62.6%
Goods and services ¹	43.0	44.1	31.3	30.0	-11.2%	47.9%	32.2	32.8	34.6	4.8%	36.5%
of which:											
Audit costs: External	2.9	4.2	3.4	3.0	1.0%	4.4%	2.8	2.8	2.8	-2.5%	3.2%
Communication	1.2	1.6	1.8	1.2	-1.0%	1.9%	1.8	1.9	1.9	17.5%	1.9%
Computer services	6.7	2.9	2.9	3.1	-22.4%	5.0%	4.6	4.2	4.7	14.6%	4.7%
Operating leases	16.6	20.4	12.2	11.6	-11.3%	19.6%	13.6	14.1	14.8	8.7%	15.2%
Property payments	4.2	3.9	4.1	4.6	2.8%	5.4%	4.5	4.7	4.9	2.5%	5.3%
Travel and subsistence	3.6	3.4	3.2	3.1	-5.1%	4.3%	1.7	1.8	2.0	-13.4%	2.4%

Table 20.8 Administration expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2013/14	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2019/20
R million											
Transfers and subsidies¹	–	0.4	0.5	0.6	–	0.4%	0.6	0.7	0.7	7.8%	0.7%
Departmental agencies and accounts	–	0.4	0.4	0.5	–	0.4%	0.6	0.7	0.7	9.0%	0.7%
Households	–	–	0.1	–	–	–	–	–	–	-100.0%	–
Payments for capital assets	1.9	2.8	0.7	0.1	-59.2%	1.8%	0.2	0.2	0.2	10.4%	0.2%
Machinery and equipment	1.9	2.8	0.7	0.1	-59.2%	1.8%	0.2	0.2	0.2	10.4%	0.2%
Payments for financial assets	–	–	–	–	-100.0%	–	–	–	–	–	–
Total	76.6	81.0	75.5	77.1	0.2%	100.0%	87.1	92.2	98.6	8.5%	100.0%
Proportion of total programme expenditure to vote expenditure	39.7%	34.8%	32.2%	31.8%	–	–	34.1%	34.6%	34.5%	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 2: Investigation and Information Management

Programme purpose

Coordinate and facilitate the directorate's investigation processes, through the development of policy and strategic frameworks that guide and report on investigations.

Objectives

- Strengthen the directorate's oversight role of the police service by:
 - conducting investigations, as per the Independent Police Investigative Directorate Act (2011), on an ongoing basis
 - making appropriate recommendations on investigations in the various investigation categories, as outlined in section 28 of the Independent Police Investigative Directorate Act (2011), within 30 days of finalising investigations
 - submitting feedback to complainants within 30 days of the closure of an investigation.
- Enhance efficiency in case management by maintaining the proportion of cases registered and allocated within 72 hours of receipt at 91 per cent over the medium term.

Subprogrammes

- *Investigation Management* develops and maintains investigation systems, procedures, norms, standards and policies in line with the Independent Police Investigative Directorate Act (2011) and other relevant prescripts.
- *Investigation Services* manages and conducts investigations in line with provisions in the Independent Police Investigative Directorate Act (2011).
- *Information Management* manages information and knowledge management services through the development and maintenance of a case flow management system and database, and analyses and compiles statistical information.

Expenditure trends and estimates

Table 20.9 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2016/17	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2013/14	2014/15	2015/16		2013/14	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2019/20
R million											
Investigation Management	1.6	20.0	10.9	14.6	107.5%	8.2%	12.6	12.4	13.3	-3.2%	8.1%
Investigation Services	108.0	122.5	139.5	137.4	8.3%	88.5%	140.0	145.3	155.7	4.3%	88.7%
Information Management	4.6	5.5	4.1	4.3	-2.6%	3.2%	4.7	5.5	5.9	11.3%	3.1%
Total	114.3	148.0	154.4	156.3	11.0%	100.0%	157.2	163.2	174.9	3.8%	100.0%
Change to 2016 Budget estimate				(2.9)			–	(0.1)	2.5		

Table 20.9 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2013/14	2014/15	2015/16				2016/17	2017/18	2018/19		
R million					2013/14 - 2016/17					2016/17 - 2019/20	
Current payments	112.1	134.9	152.6	156.2	11.7%	97.0%	157.2	163.2	174.9	3.8%	100.0%
Compensation of employees	71.6	83.3	103.0	115.9	17.4%	65.2%	121.9	126.6	136.3	5.5%	76.8%
Goods and services ¹	40.4	51.6	49.7	40.3	-0.1%	31.8%	35.3	36.6	38.6	-1.4%	23.1%
of which:											
Communication	1.9	1.9	2.0	2.4	8.4%	1.4%	2.2	2.3	2.4	0.3%	1.4%
Computer services	1.1	10.1	2.7	3.5	45.8%	3.0%	2.8	1.9	2.1	-15.3%	1.6%
Fleet services (including government motor transport)	7.6	7.5	5.4	4.5	-16.2%	4.3%	5.5	5.7	5.8	9.3%	3.3%
Operating leases	2.8	6.1	8.2	7.3	37.0%	4.3%	6.3	6.7	8.3	4.8%	4.4%
Property payments	2.3	3.9	5.4	5.5	33.6%	3.0%	6.6	6.8	6.8	7.1%	3.9%
Travel and subsistence	18.9	14.5	19.2	13.0	-11.9%	11.4%	8.3	9.4	9.2	-10.8%	6.1%
Transfers and subsidies¹	0.3	0.3	0.2	-	-45.3%	0.1%	-	-	-	-42.4%	-
Departmental agencies and accounts	-	-	-	-	29.4%	-	-	-	-	-11.5%	-
Households	0.3	0.3	0.2	-	-50.5%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	1.9	12.8	1.6	-	-76.2%	2.8%	-	-	-	-100.0%	-
Machinery and equipment	1.9	12.8	1.6	-	-76.2%	2.8%	-	-	-	-100.0%	-
Total	114.3	148.0	154.4	156.3	11.0%	100.0%	157.2	163.2	174.9	3.8%	100.0%
Proportion of total programme expenditure to vote expenditure	59.2%	63.7%	66.0%	64.6%	-	-	61.5%	61.1%	61.2%	-	-

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Programme 3: Compliance Monitoring and Stakeholder Management

Programme purpose

Safeguard the principles of cooperative governance and stakeholder relations. Monitor and evaluate the relevance and appropriateness of recommendations made to the South African Police Service and Municipal Police Services in terms of the Independent Police Investigative Directorate Act (2011).

Objectives

- Safeguard the principles of cooperative governance and stakeholder management by:
 - monitoring and evaluating the quality of recommendations made to the South African Police Service and Municipal Police Services on an ongoing basis to ensure successful disciplinary and criminal convictions
 - monitoring and reporting on the police service's compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011) on an ongoing basis.
- Maintain relationships with state security agencies, such as the South African Police Service, the National Prosecuting Authority and the Civilian Secretariat for the Police Service, and community stakeholders through ongoing participation in national and provincial engagement forums.

Subprogrammes

- *Compliance Monitoring* monitors and evaluates the quality of recommendations made and responsiveness received on such recommendations from the South African Police Service, Municipal Police Services and the National Prosecuting Authority in compliance with the reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- *Stakeholder Management* manages relations and liaises with the directorate's key stakeholders, such as the South African Police Service, the Municipal Police Services, the Civilian Secretariat for the Police Service, the National Prosecuting Authority, the Special Investigating Unit, the Public Protector of South Africa, the State Security Agency and civil society organisations, in line with the requirements of the Independent Police Investigative Directorate Act (2011).

Expenditure trends and estimates

Table 20.10 Compliance Monitoring and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2013/14	2014/15	2015/16		2016/17	2013/14 - 2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20
R million											
Compliance Monitoring	1.8	2.5	4.1	4.1	30.5%	67.3%	5.6	6.5	6.9	19.6%	52.8%
Stakeholder Management	0.4	0.9	0.1	4.7	122.0%	32.7%	5.6	5.0	5.4	5.1%	47.2%
Total	2.2	3.4	4.2	8.7	57.0%	100.0%	11.1	11.5	12.3	12.3%	100.0%
Change to 2016 Budget estimate				(0.2)			1.3	1.4	1.6		
Economic classification											
Current payments	2.1	3.1	4.2	8.7	60.0%	97.3%	11.1	11.5	12.3	12.3%	99.9%
Compensation of employees	1.7	2.5	3.6	7.3	63.5%	80.7%	10.1	10.5	11.3	15.5%	89.7%
Goods and services ¹	0.5	0.6	0.6	1.4	45.5%	16.6%	1.0	1.0	1.0	-9.1%	10.2%
of which:											
Administrative fees	–	–	–	0.1	174.4%	0.4%	0.2	0.2	0.2	45.8%	1.4%
Communication	–	–	–	0.1	85.8%	1.1%	0.1	0.1	0.1	0.3%	1.0%
Computer services	–	0.1	0.1	0.2	–	2.0%	0.1	0.1	0.1	-24.1%	1.2%
Travel and subsistence	–	0.2	0.4	0.6	162.1%	6.4%	0.3	0.3	0.3	-23.1%	3.3%
Training and development	0.1	–	–	0.1	4.6%	1.4%	0.1	0.1	0.1	-2.9%	1.0%
Operating payments	–	–	–	0.1	257.0%	0.5%	0.1	0.1	0.1	11.5%	1.0%
Payments for capital assets	0.1	0.3	0.1	–	-100.0%	2.7%	–	–	–	–	0.1%
Machinery and equipment	0.1	0.3	0.1	–	-100.0%	2.7%	–	–	–	–	0.1%
Total	2.2	3.4	4.2	8.7	57.0%	100.0%	11.1	11.5	12.3	12.3%	100.0%
Proportion of total programme expenditure to vote expenditure	1.2%	1.5%	1.8%	3.6%	–	–	4.4%	4.3%	4.3%	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

